

4 September 2023, New Delhi

To
The Chief Executive Officer,
Invest UP,
Government of Uttar Pradesh

<u>Subject: Appreciation for Support in Securing necessary approvals including</u> Environmental Clearances

Dear Sir,

I am reaching out to express our profound gratitude for the unwavering support extended by your team in securing various approvals including environmental clearances for INGKA Centre and IKEA's project in Noida, Uttar Pradesh.

It is commendable how your team proactively worked with us, engaging with relevant government officials, and played a pivotal role in getting the clearances.

I would like to extend our sincere thanks to the following officials for their exceptional dedication and effort: Mr. Manoj Kumar Singh (IIDC), Mr. Manoj Singh (ACS MoEFCC), Mr. Ajay Kumar Sharma, Member Secretary, UP Pollution Control Board, Mr. Anil Kumar Sagar (Principal Secretary - IIDD), Mr. Abhishek Prakash (CEO Invest UP), Mr. Syed Mazhar, Mr. Devesh Chauhan. A special thank you to Mr. Prathamesh Kumar (ACEO Invest UP) for leading all the conversations.

The contribution of the Invest UP team has been instrumental in obtaining the necessary approvals. We remain deeply committed to the progress and welfare of your state. We will continue to engage in our journey within the state and contribute to the welfare of UP.

Yours sincerely,

Mohit Bansal Head, Public Affairs Ikea India Pvt. Ltd.